26 January 2024

Project Connect Industry Roundtable

Killashee Hotel, Naas

BORD BIA IRISH FOOD BOARD





1. Welcome



Objectives

1. To agree on the problem, and the urgency of it

To advance the building blocks of the solution – critical deliverables

To agree on how we move forward



Operating principles

1. Be open andhonest; Chatham house rules apply

2. Gear and concise

3. Carpark will apply for important topics that cannot be covered today

4. Meeting outputs will be shared

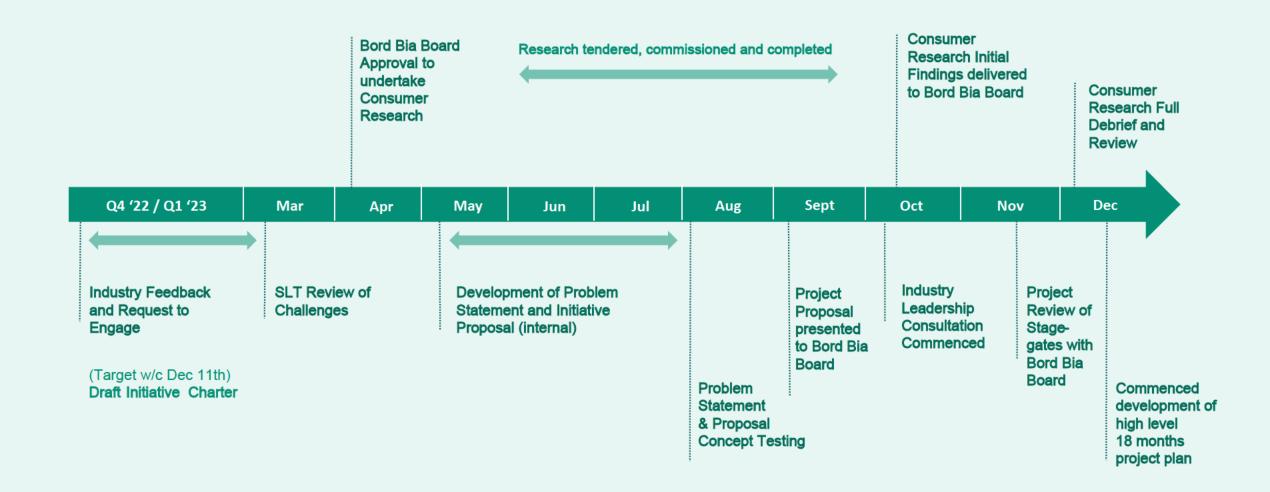




2. The problem

BORD BIA IRISH FOOD BOARD

Background to getting to today



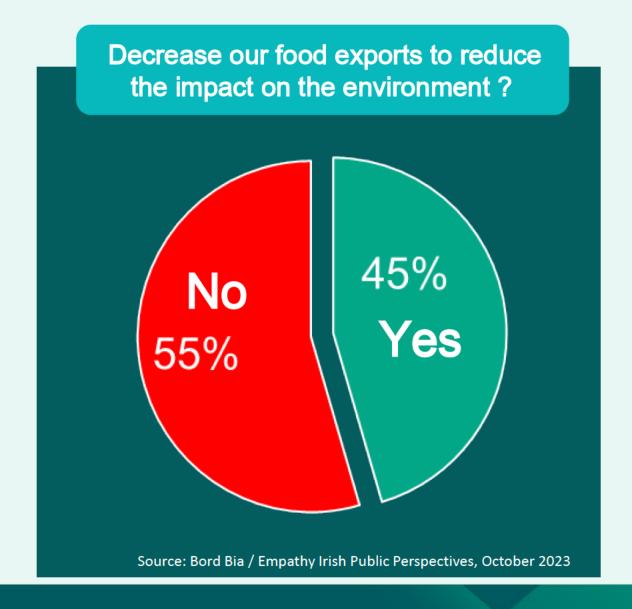


Why are we here?

'Food Brand Ireland'

critically depends on Ireland's agri-food sector fully retaining its national importance and credibility across the island.

Our national reputation is built on our ability to work together to enhance and protect our industry.



Shifting trends in media consumption







Frustrations and demonstrations





Well-funded and resourced initiatives are emerging

SAFE is empowering New Zealanders to change the way we look at dairy.

"For the sake of our health, our environment, and for the millions of cows negatively impacted by the dairy industry, we must pave the way for a kinder and more sustainable future.

Stand with SAFE, mother cows and their babies by telling the world you're... "

Done with Dairy.



Focusing on next generation



Abroad and at home...





Changed Irish media landscape

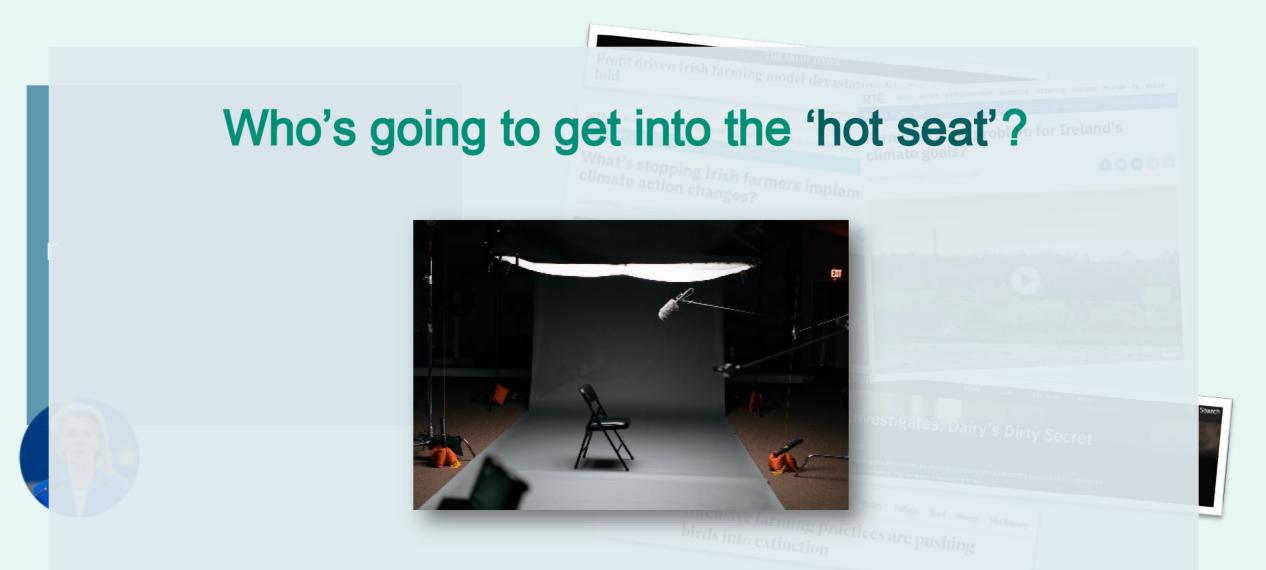
Mainstream Media Environment correspondents

- RTÉ News and Current Affairs (Georgélee)
- Irish Times (Kevin O'Sullivan, Sylvia Thompson)
- Irish Independent (Caroline O'Doherty)
- Irish Mirror (Shauna Corr)
- Irish Star (ShaunaCorr)
- Irish Examiner (Pádraig Hoare)
- Sunday Business Post (Kathleen Gallagher)

Mainstream Media Agriculture correspondents

RTE News Joe MagRaollaigh - 50%)







Irish Public Perspectives

Fiona McMahon





Objectives & Methodology

Project Objective: Unite the industry



Research Objective: unbiased, up to date view

Research in numbers:

160,000 online posts in past 24 months across 60,000 online authors and 1,400 relevant online sources

12 Focus Groups with >60 people aged 1670 (with varying connection to farming)

5 in-depth interviews with industry experts and KOLs with a combined online following of 24,000

1,600 members of the Irish public interviewed in a 20 min survey (nat rep of 18+ ROI).

Robust and comprehensive investigation

Guide and align

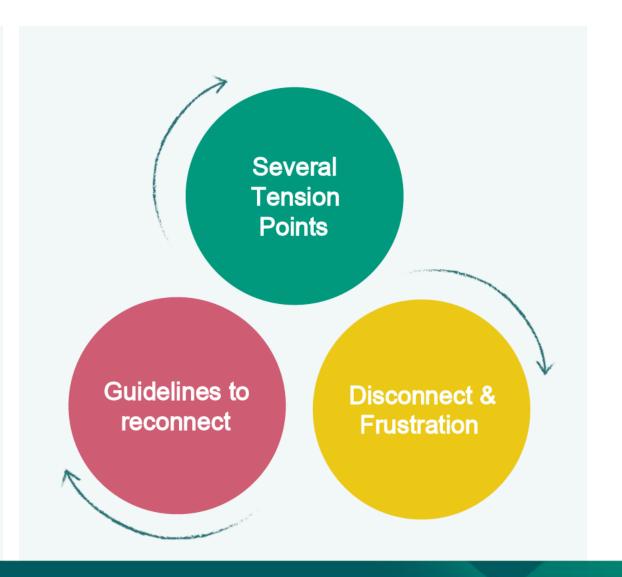




5 Questions

3 Takeouts

- 1. Food & Sustainability issues?
- 2. Role of industry in society?
- 3. Aware of sustainability efforts made?
- 4. What's different about Irish food?
- 5. Role of industry in food supply? Who is responsible?



Question? A or B

A.

I am/was a farmer or I grew up on a farm or at least one of my parents/grandparents grew up on a farm В.

I have never been a farmer and my parents/grandparents or I didn't grow up on a farm

Tension Points

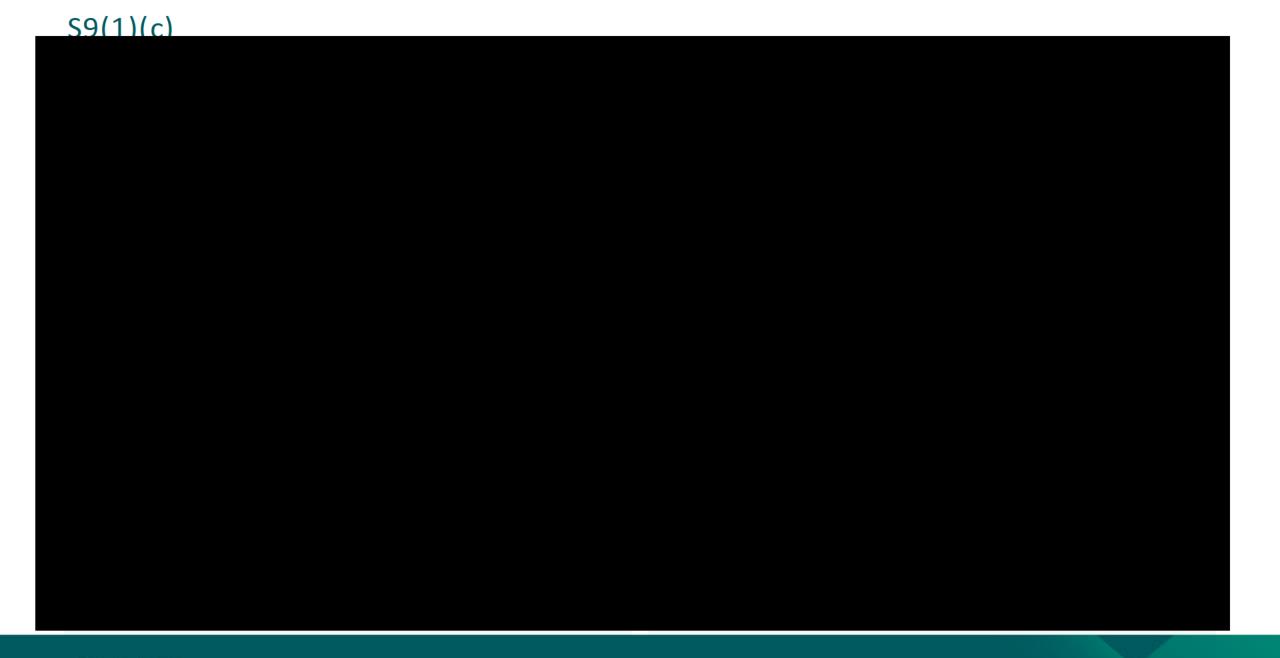
TENSION #1

'Food related concerns top my list when I'm asked about the environment

BUT

I don't know what effort is being made or can be made by Ireland's agri-food sector in this area'







Tension Points

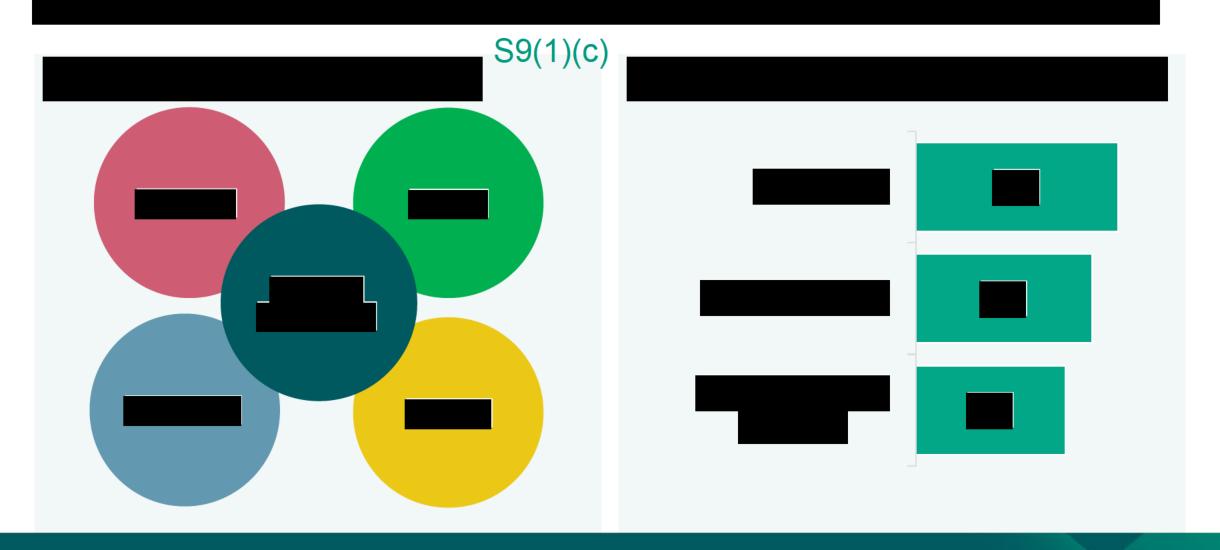
TENSION #2

'All of us are responsible for impacting the environment

BUT

Farmers are most responsible for delivering a sustainable food system'





Tension Points

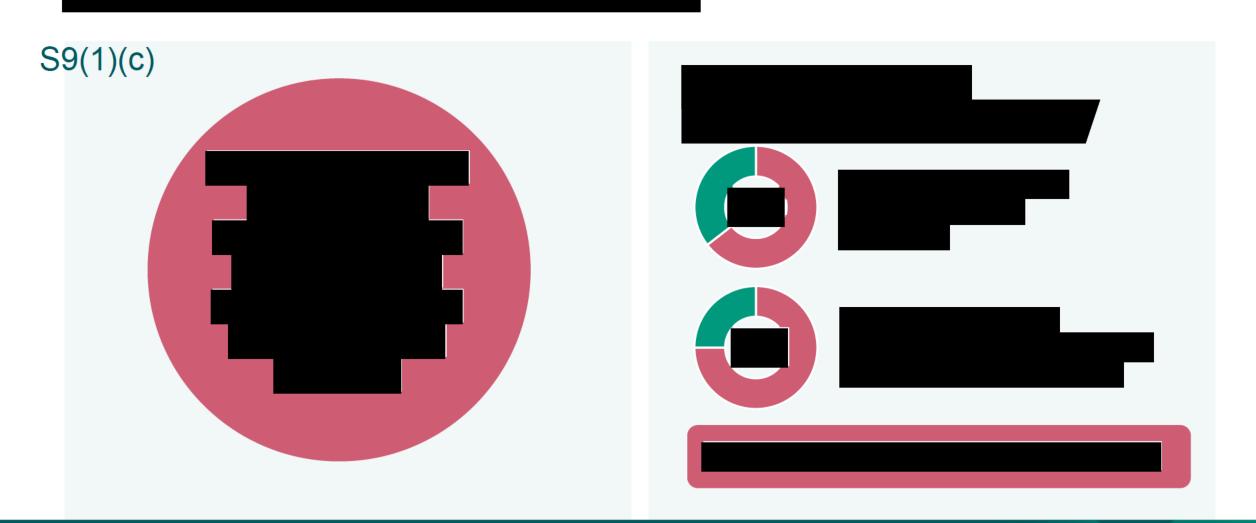
TENSION #3

'I appreciate and have empathy for Irish farmers

BUT

they ultimately need to keep the farm viable and that's their priority'







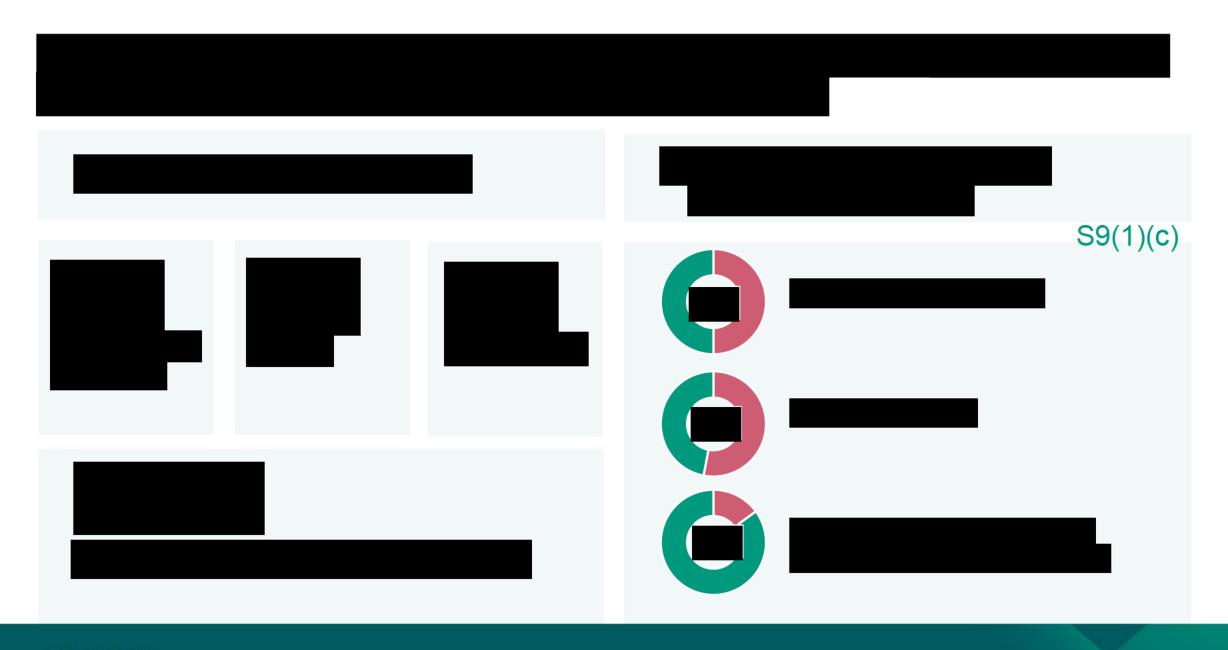
TENSION #4

'I know Irish food and drink tastes great and is great quality

BUT

I don't know enough about its sustainability and nutritional benefits'





One of the greatest causes and drivers of all these tensions and conflicts in people's minds —is a disconnect between farming and food in Ireland

"Never before have we been more divorced from where our food comes from and never before have we been more interested"

Tom Martin, Farmer Time





55%



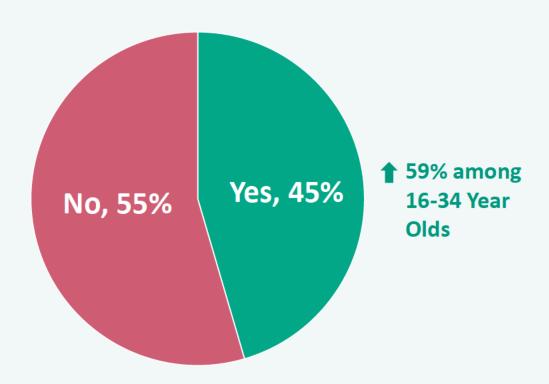
No Farming Connection

No Connection'

- Tensions more applicable
- More negative on sectors impact

Evidence in the research that the industrys' license to operate to its current scale is being called into question by the Irish public

Decrease food exports to reduce impact on the Environment?



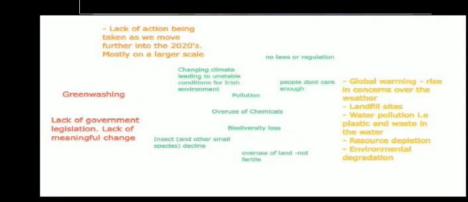
S9(1)(c)



'It's important we balance imports and exports to ensure we have enough Irish food for consumption in Ireland"

Frustration that a more balanced, factual discussion is not being provided by the media...

S8(a)(i)



...Strong appetite for balanced, healthy, honest, constructive debate



Opportunity exists to reconnect farming with food, inspire people to seek accuracy and drive pride in the industry and world class food it produces

By being Transparent

Provide those less connected with farming with a window into its reality

- In an emotionally engaging and entertaining way
- Using relatable and comparable proof points and avoiding agri-jargon

By being Accountable

Say something different here i.e. Own our part in the problem...

'Yes, we are significant contributors to carbon emissions AND we are evolving....'

- Candid on progress
- Minimise politicising farming
- 1. Relevant media channels
- 2. Link it to consumer benefit

By being Responsive

Tell a story of change through in a consistent coordinated way











Policy Horizon for Irish Agri-Food



S8(a)(i)



26th January 2024







2020 UN BIODIVERSITY CONFERENCE

COP15 - CP/MOP10 - NP/MOP4

Ecological Civilization-Building a Shared Future for All Life on Earth

KUNMING - MONTREAL

Policy Rooted in Global Commitments

Transformative Policy Agenda

Domestic

 Climate Plan under Climate Action & Low Carbon Development Act

EU Farm to Fork +

- EU Nature Restoration Law
- EU Sustainable use of Pesticides Directive
- EU Protection of Animals in Transport Regulation
- Industrial Emissions
 Directive
- EU Nitrates Directive
- Carbon Removals
 Certification Framework

Disclosures / Supply Chain

- Corporate Sustainability Reporting Directive
- Corporate Sustainability
 Due Diligence
- Empowering Consumers for Green Transition
 Directive
- Green Claims Directive
- Regulation on Deforestation Free Products

Common Agricultural Policy

Impact Uncertainty

EU Nature Restoration

- 20% by 2030
- Agri Measures
- Impact beyond Agri

Impact

- Production Impact?
- Increased technical skills
- Pressure on peat
- Elevated nature & biodiversity

EU Nitrates Directive

- Derogation & Water Quality
- Post 2025
- Future Policy Direction

Impact

- Milk Supply?
- Farm System & Return
- Other Priorities
- Public Awareness

CSRD

- Disclosure Regulation
- Double Materiality
- Extensive Reporting

Impact

- Paris Aligned plans
- Whole value chain impact
- Quality Data



Social Licence?

Farmers V's Legislation

> Public Opinion

Investors & Corporate Expectations

3. The proposal and the ask





What success looks like...

An aligned industry



A trusted source



Effective and consistent communications

Achieving Defined Targets

related to understanding and awareness of key statements

Enablers

Representative

All sectors, and the whole supply chain

Unifying

Working together under one umbrella approach

Verified

Using proof points that resonate with public

Multi-faceted

Direct, indirect, local, national, board, targetted

Experienced

Leveraging best talent, minds and skills

Industry-Led

Commitment & backed with sustained funding



Proposed approach



Individual Initiatives







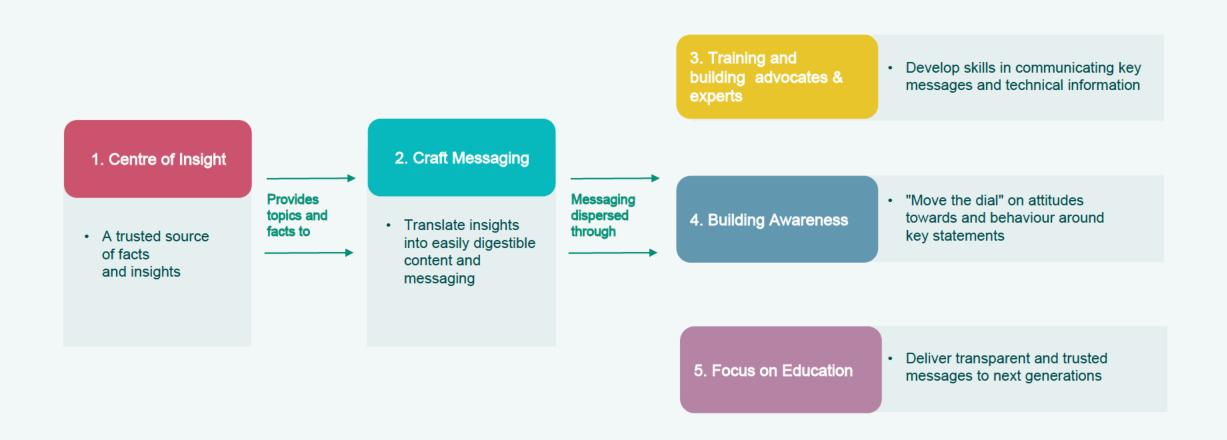




Proposed approach



5 proposed critical areas to deliver on the purpose



1. Centre of Insight

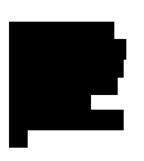
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Deliverables

1. Acentral repository for research and reports, accessible online anytime, anywhere –updated regularly



3. Technical capability to produce well researched, fact-based data, information and insight



5. Report on clear gaps in available robust information or research to support industry positions

The Vision

Critical Success Factors Advisory group –our best Insights / Policy / Regulatory / Research people

+

Industry Prioritisation of Topics

+

Technical groups—your best subject matter experts

A trusted source of facts and insights

Supported by Initiative Executive: Technical librarian/researcher + Data analyst, and Knowledge Management System



2. Craft Messaging

Deliverables

- 1. A suite oftopic based messages and materials that are credible (backed by research),pitch perfect and up to date
- 2. Messaging that is developed for clearly defined persona's and target audiences i.e. KOL, public, industry, media
- 3. Anarchive of communication records and assets from across the industry (and key global examples)
- 4. An accessible content management system for members and partners
- 5. Periodic robust reporting on progress, and longitudinal study analysis

The Vision

Accessible, relevant, up to date content and messaging

Critical Success Factors

Advisory group –our best Content / Campaigns / Media / PR / Communications people

+

Audience Clarity and Messaging Prioritisation

Supported by Initiative Executive: Highly Experienced Communications Manager



3. Training and Building Spokespeople, Advocates & Experts





4. Building Awareness

5. Focus on Education

Deliverables

Deliverables TBC-This is dependent on the prioritisation by the group/industry, the targets and the associated modes required to create the impact.

The deliverables will include channel approach plans, amplification plans, and creation of an identity if pursuing direct campaigns.

Critical Success Factors Advisory
Group – your
best Marketing
and Media
people
to ensure high
standard of
campaigns

clear Goals—
audience and
statements
and realistic
budget and
time to
deliver

Messaging
Integration
—crucial in
member
campaigns

Deliverables

The entire industry approach to education at all levels, merits a comprehensive review engaged in by all active parties, to agree and align on a strategy that can ensure optimum results and ROI.

Deliverables TBC-This is the most critical area

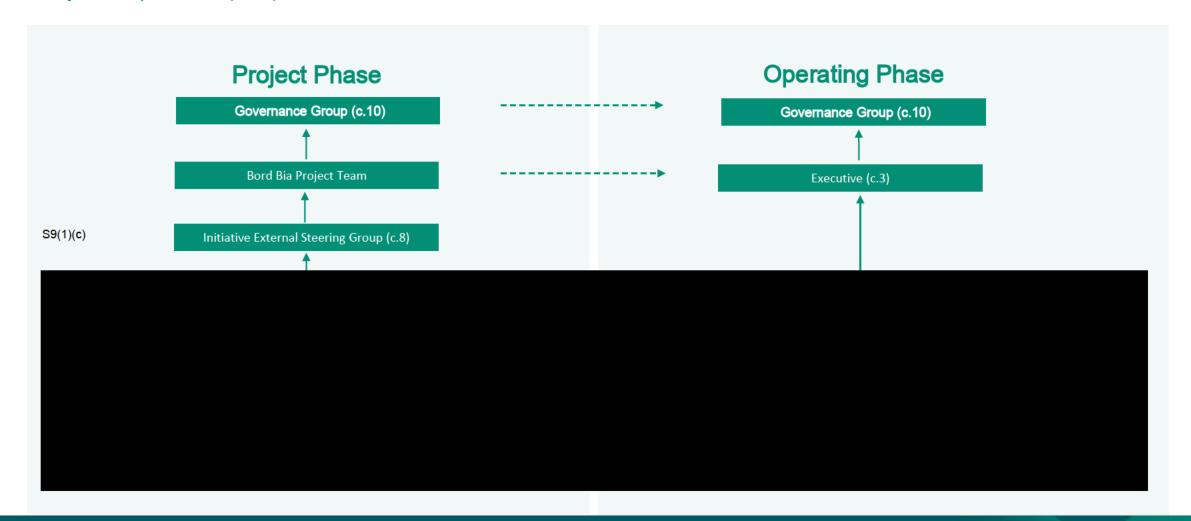
long term and merits major consultation

Critical Success Factors Advisory Group – knowledge, expertise, credibility and relationships. (Teachers / Dept of Education / Parents / Youth Council)

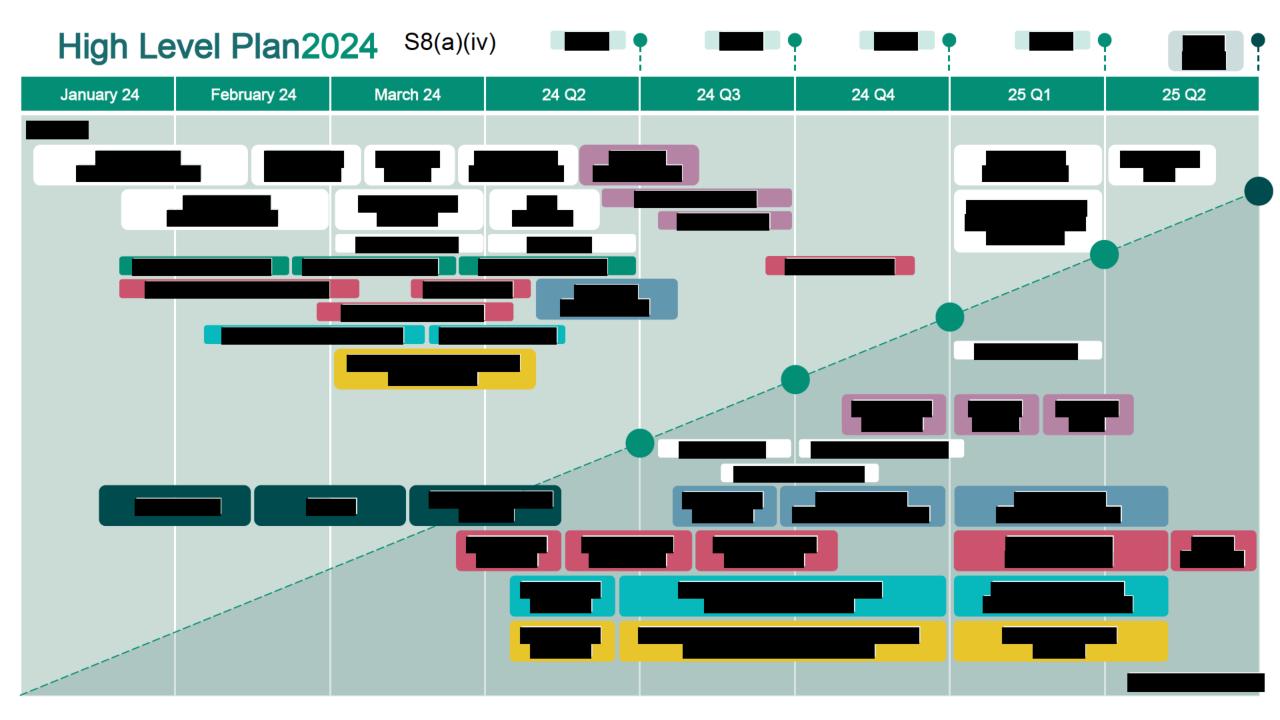
Partnership with established
experts and
programmes

Potential Governance & Operation Structure

- Project to Operational (BAU) Phase







The Ask

Commitment and Alignment Experience Funding

- 1. Sign up to a charter which outlines your commitment to:
- Being openly unified under the initiative umbrella;



 Committing the best minds in your organisation to serve on Advisory Groups, Technical Groups or the Governance Group;

- 2. Aligning your own organisation's communications with that of the initiative where appropriate:
- Providing relevant data and content to the initiative on request;
- Using the Centre of Insight as a primary source;
- Using the messaging developed by the initiative in your own communications; and
- Putting relevant people forward to act as advocates and to partake in training programmes.



Thank You.

